



Morgan Stanley
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PhosAgro at a glance

World class integrated phosphate producer

- #1 global producer of high-grade phosphate rock
- #3 global DAP/MAP producer⁽¹⁾
- Overall fertilizer capacity of 6.4 mln t

Large high quality apatite-nepheline resources

- 2.05 bln t of ore resources⁽²⁾ (over 75 years of production)
- Al₂O₃ resource of 283 mln t
- Substantial resources of rare earth oxides (41% of Russian resources ⁽³⁾)

Self-sufficiency in key feedstocks provides for low costs

- 100% self-sufficient in phosphate rock
- 72%-90% self-sufficient in ammonia⁽⁴⁾
- More than 40% self-sufficiency in electricity

Flexible production and sales

- Flexible production lines
- Phosphate fertilizer capacities of 4.3 mln t,
 1.85 mln t fully flexible into NPK production
- Leader in Russian fertilizer market growing twice faster than the world consumption
- Net back driven sales model with a global presence

Strong financial performance

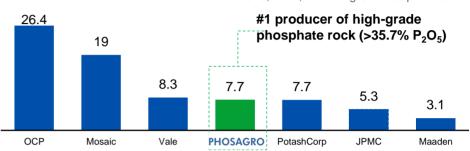
- EBITDA of \$752 mln in 2013
- 1H2014 EBITDA of \$464 mln
- 1H2014 Net debt/EBITDA: 1.4x

Note: (1) Excluding Chinese producers

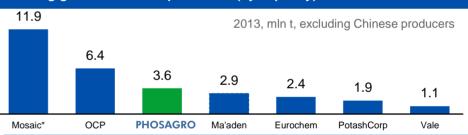
- (2) PhosAgro, IMC as of June 2011
- (3) Russian Academy of Science
- (4) self –sufficiency depends on the composition of the products produced by PhosAgro Source: IFA, CRU, companies data, PhosAgro

Leading global phosphate rock producers (by production)

2013, mln t, excluding Chinese producers



Leading global DAP/MAP producers (by capacity)



DAP price dynamics vs EBITDA margin, average DAP price change (%)



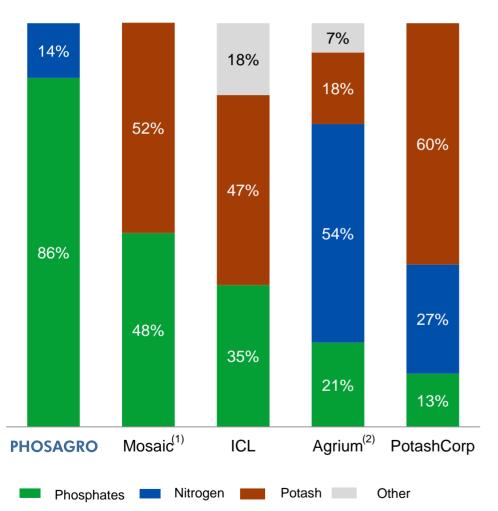
Source: Argus-FMB, CRU, IFA, companies' data, PhosAgro



The only pure play phosphates producer

Gross profit breakdown by segment

Average gross profit breakdown by segment for 2011-2013

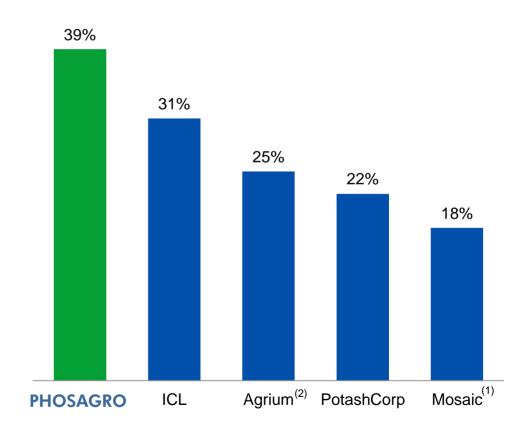


Source: Companies' reports Note: (1) Calendarised

(2) Excluding resale, retail and advanced technologies

Phosphate segment gross profit margin

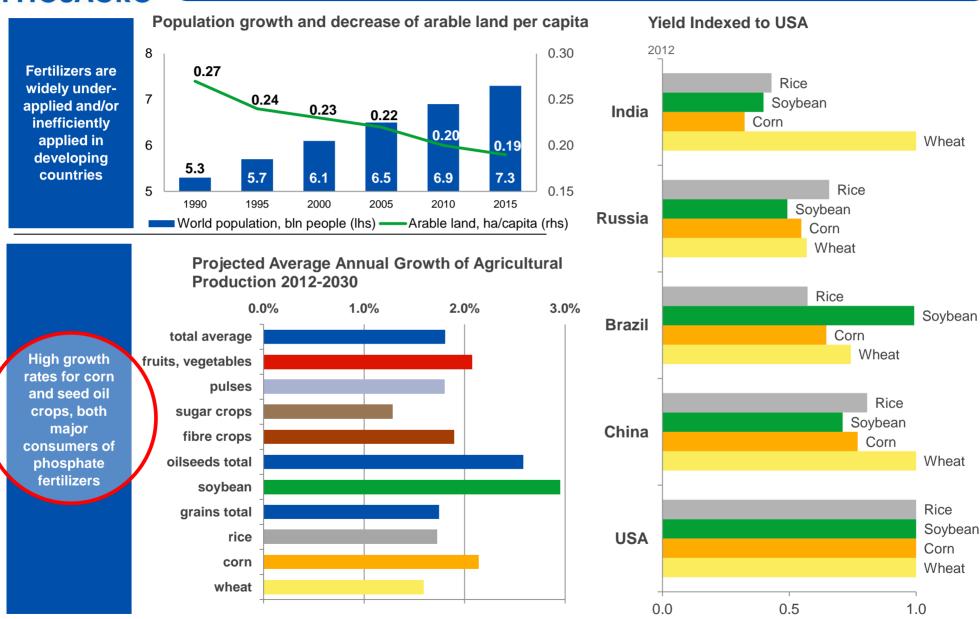
Average gross profit margin of phosphate segment for 2011-2013



Source: Companies' reports Note: (1) Calendarised (2) Wholesale

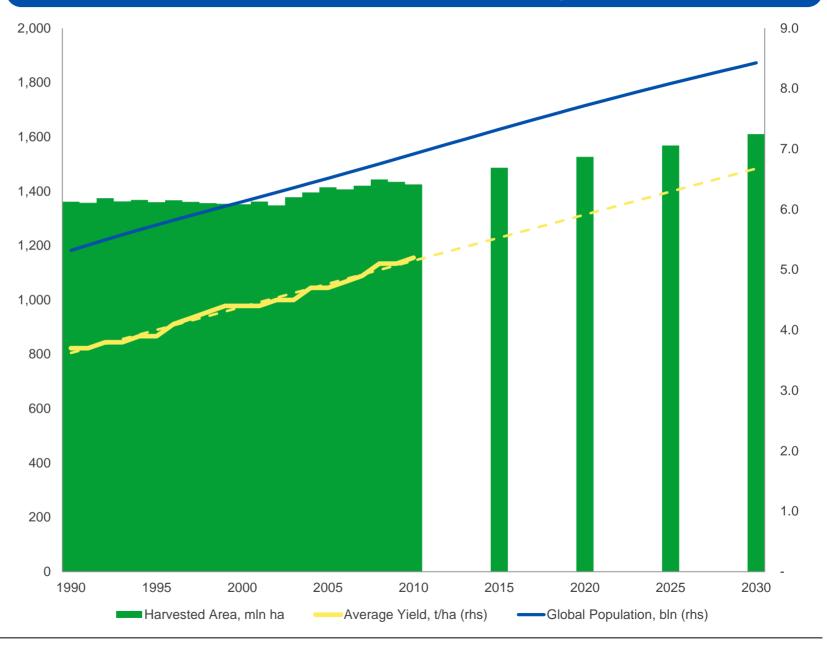


Strong demand fundamentals for fertilizers





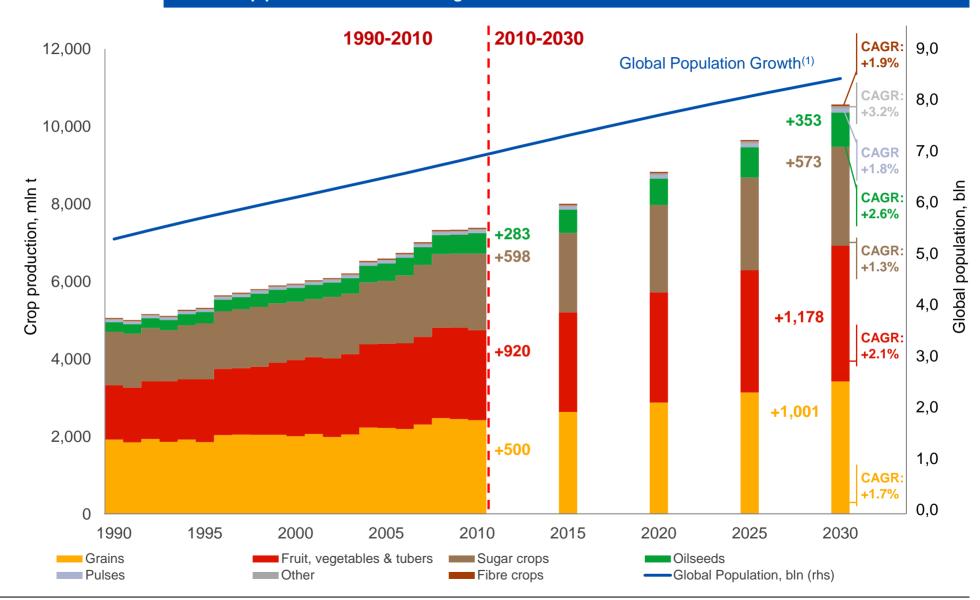
Demand for increasing yield from limited arable land supports greater fertilizer use





Global crop production forecast

Global crop production continues to grow

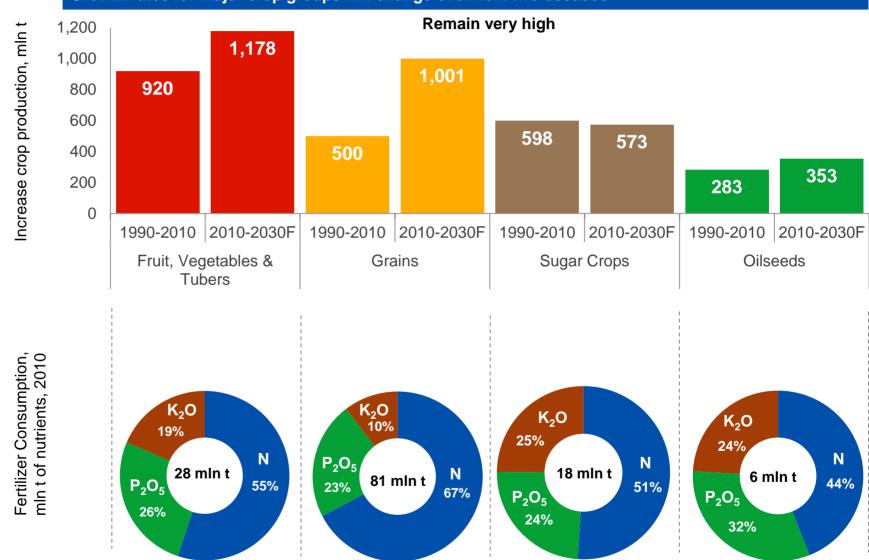


Note: CAGR of 1.2%



Global crop production and fertilizer consumption forecast

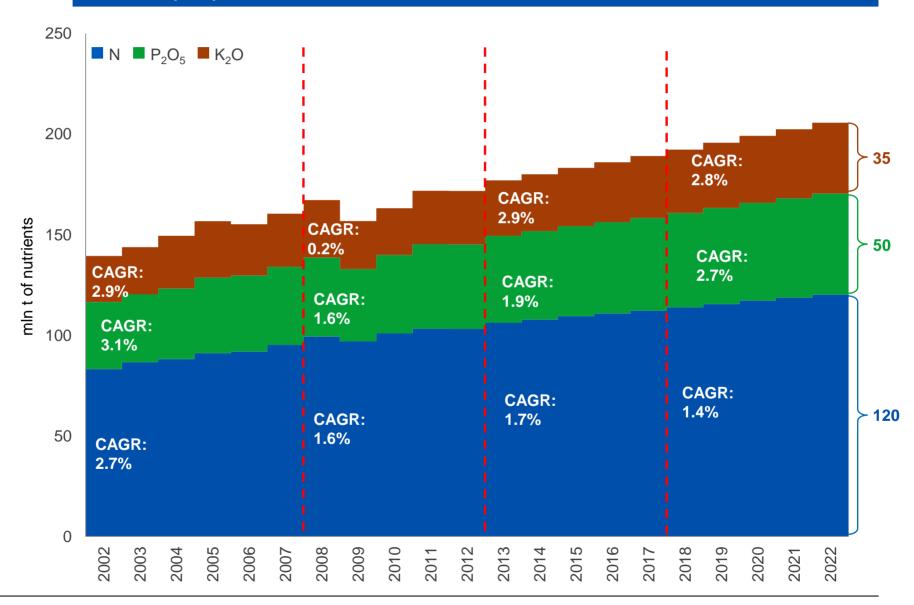
Growth rates for major crop groups will change over next two decades





Historical and forecast nutrient demand

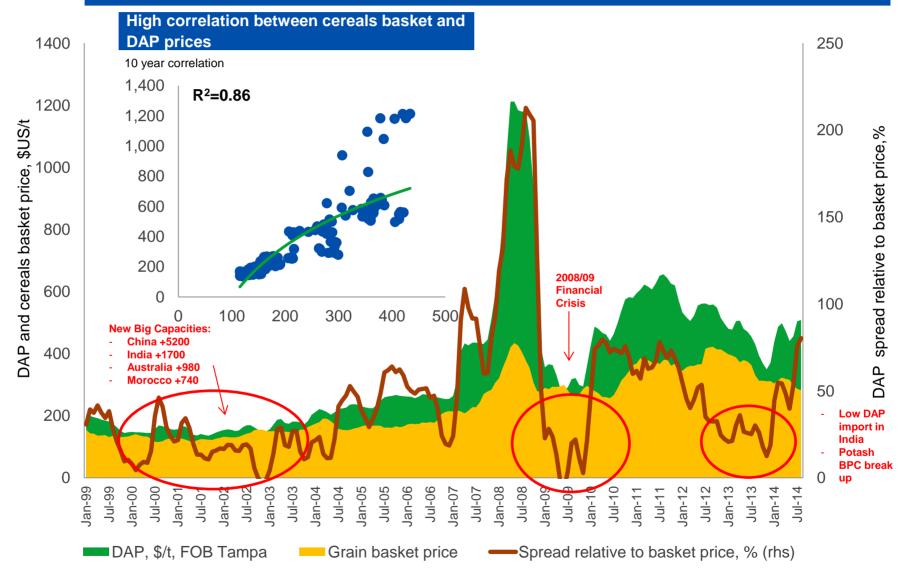
Demand for phosphates will accelerate





High grain prices driven by market imbalances motivate farmers to use more fertilizers

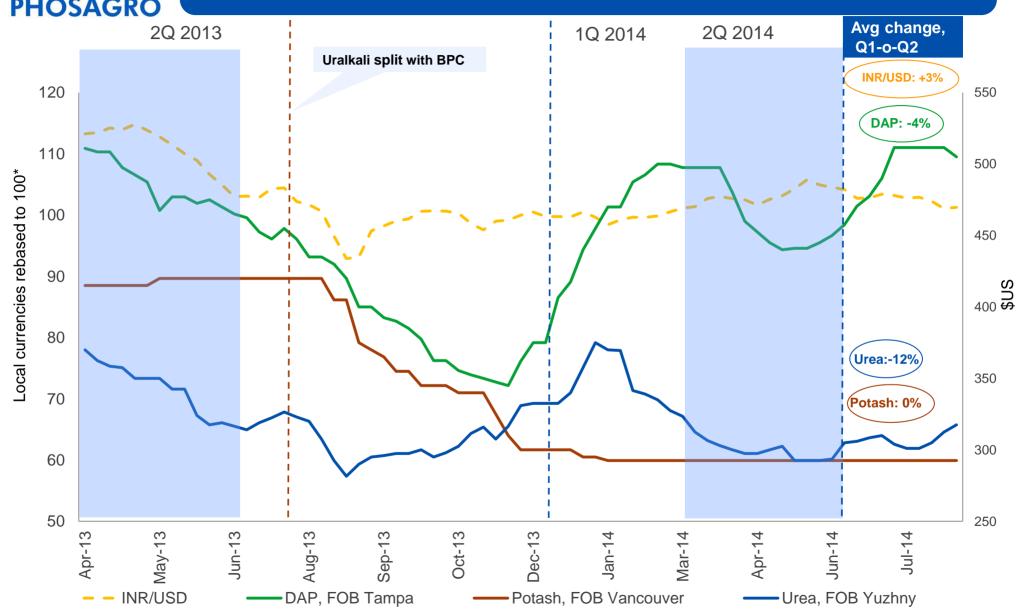
Cereals basket to DAP price spread



2. Market challenges



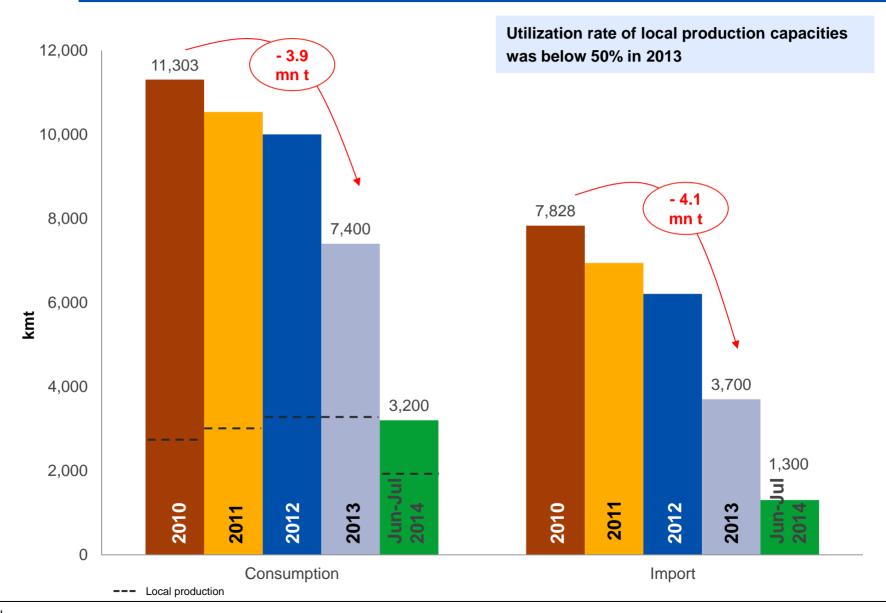
Fertilizer price developments in 2Q 2013 -1H 2014





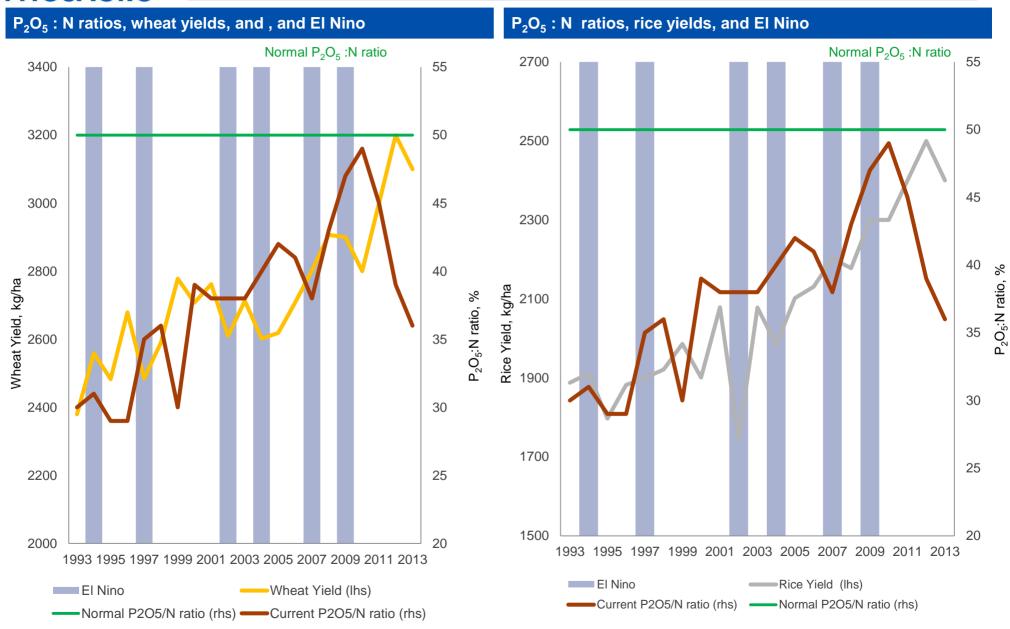
Phosphate fertilizers imports and consumption in India

DAP imports and consumption in India decreases



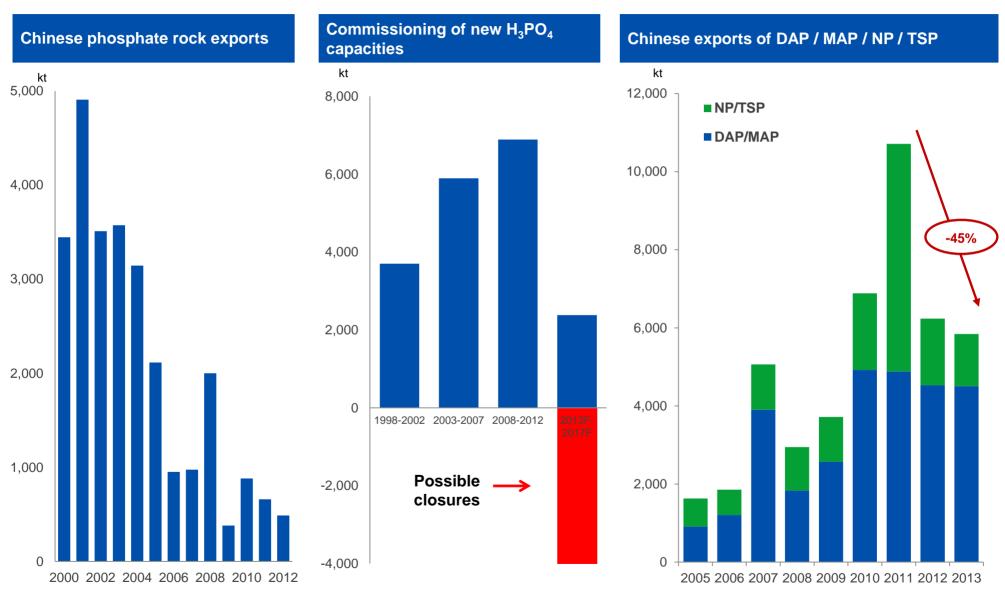


India: crop production and El Nino effect





Development of Chinese phosphate exports



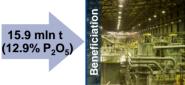


Need for a combination of feedstocks and complexity of production process act as barriers to entry

capitalization

Integrated phosphate-based production model (1)





4.60 mln t (39% P2O5)











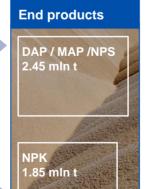
1.70 mln t







0.73 mln t





0.77 mln t

Replacement cost

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PHOSAGRO					
Key products	Ī	DAP		P, NPK, NPS, ea, AN	
Production facilities	Capacity, mln t p.a.	CAPEX, mIn \$US	Capacity, mln t p.a.	Replacement cost, mln \$US	
Mining and beneficiation	5.0	1,330	7.8	2,697	
Sulphuric acid	4.7	620	4.8	642	
Phosphoric acid	1.5	523	1.9	740	
Ammonia	1.09	951	1.15	1,000	
Phosphate fertilizer	2.9	486	4.3	716	
Nitrogen fertilizer	-	-	1.4	684	
Infrastructure and other		~ 2,000		~ 4,000	
Total		~ US\$ 6 bln		~ US\$ 10 bln	
Current				US\$ 4.6 bln ⁽²⁾	

Ma'aden - total est. CAPEX(3): US\$ 6 bln Construction period: 6 years +

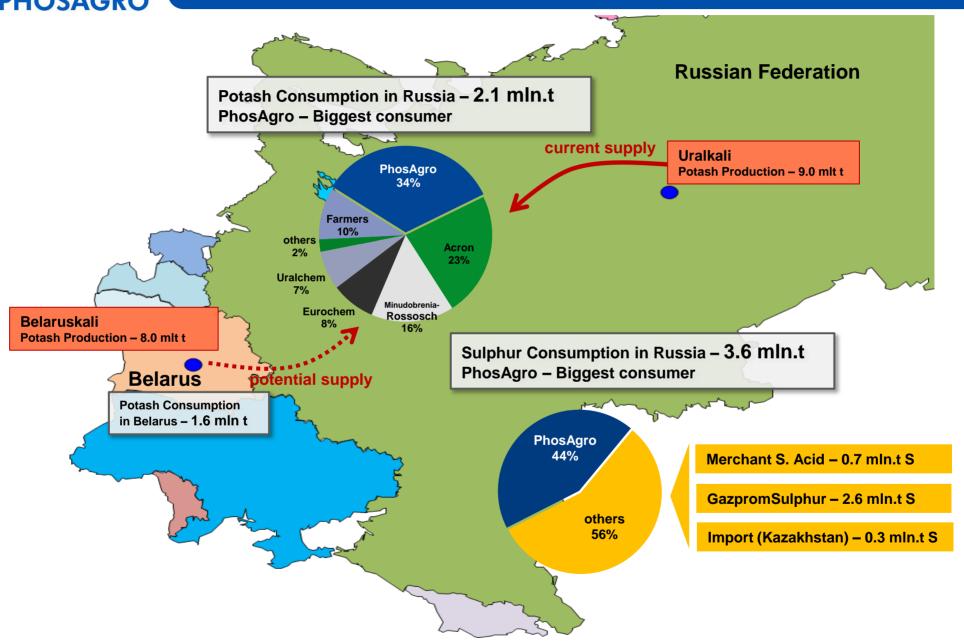
Over US\$ 2,000/tonne

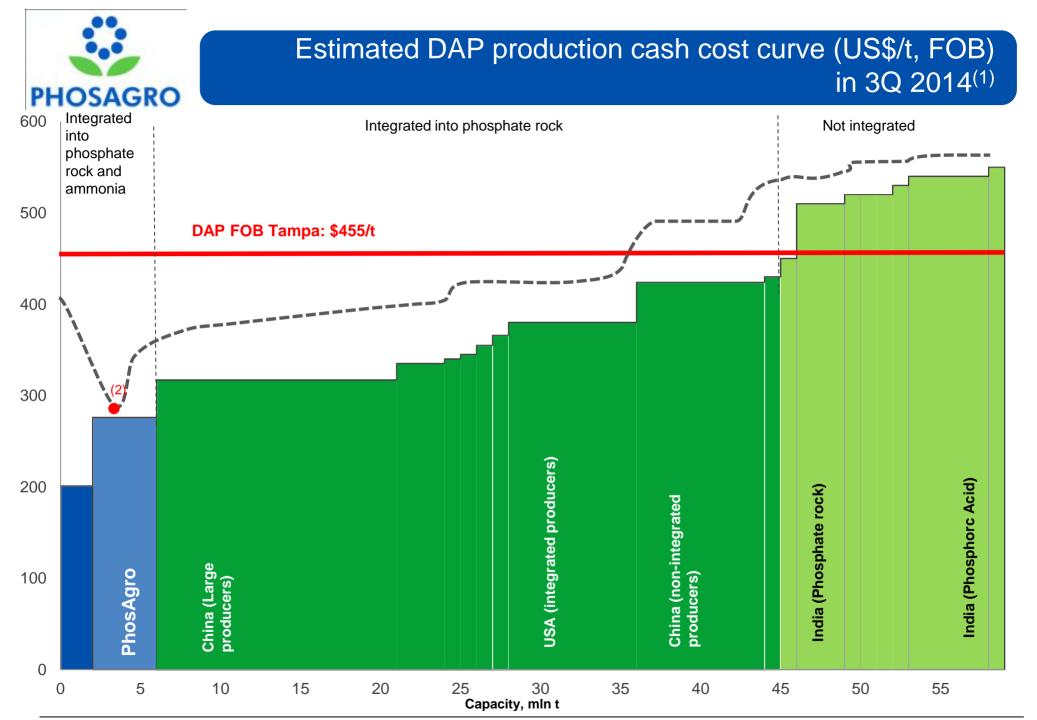
Source: PhosAgro, Maaden, Fertecon, Integer, Reuter Note: (1) Based on PhosAgro's consumption ratios

- (2) Bloomberg, as of April 2014
- (3) CAPEX for the Phosphate Project



Access to abundant local resources





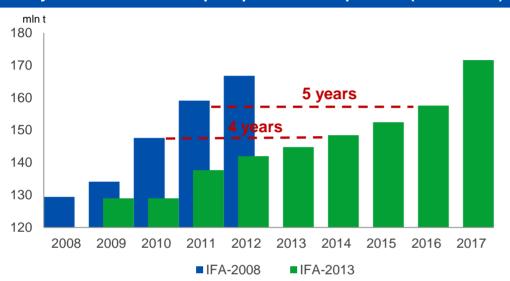
Source: companies data, CRU, Argus-FMB, China Fert Market Weekly, PhosAgro Note: (1) DAP cash cost estimations are based on feedstock prices in 3Q 2014

⁽²⁾ PhosAgro actual cash costs as per Oracle OEBS data/ circa peer cash costs, including SG&A, etc.

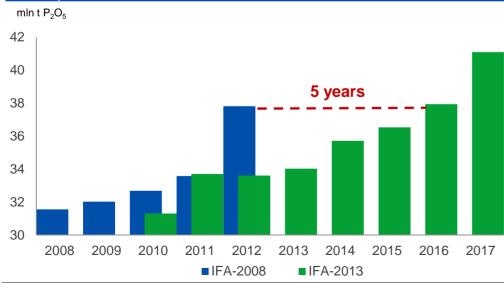


Commissioning phosphate rock and phosphoric acid capacities

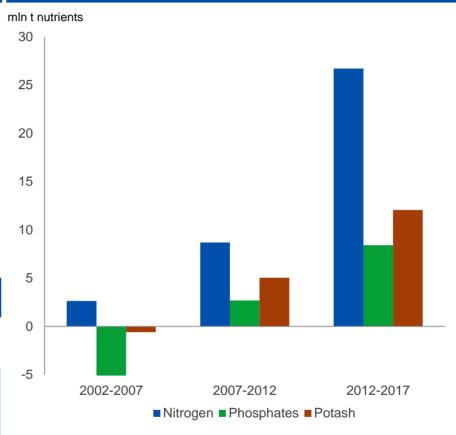
Delays in addition of new phosphate rock capacities (excl. China)



Delays in commissioning phosphoric acid capacities (excl. China)



Changes in world fertilizer capacities (excl. China)

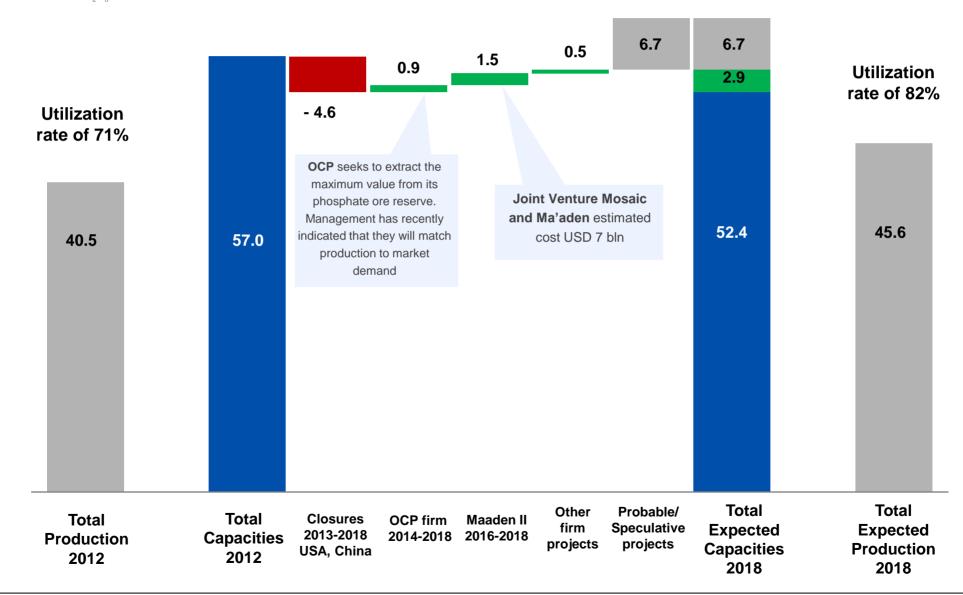


- Less new projects are announced in phosphates
- Commissioning of new capacities is delayed
- Shutdown in phosphate fertilizer capacities was more significant while less new commissioning in the past 5 years in comparison with nitrogen and potash sectors



Timing and completion of new capacities is uncertain

mIn t of P₂O₅



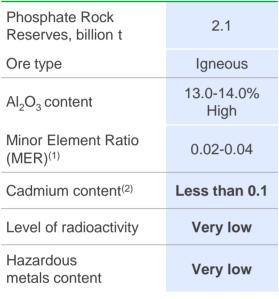


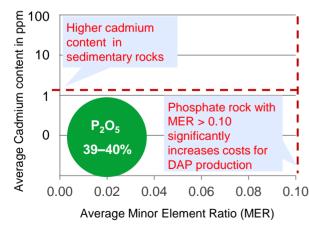


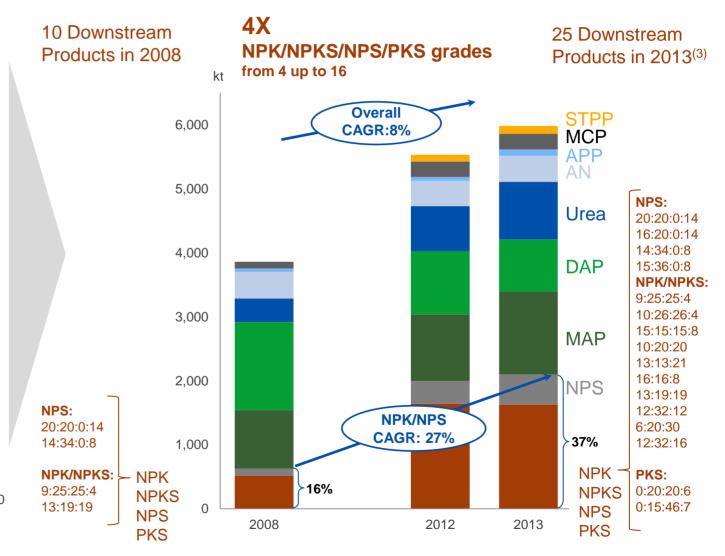
High quality resources, combined with in-house R&D capabilities, make it possible to quickly adjust our production output across a wide range of products in response to changing fertilizer demand from farmers

Phosphate resources

High margin NPK demand drives production mix







Source: PhosAgro, IMC, Fertecon

Note: (1) Average Minor Element Ratio (MER) greater than 0.1 not sustainable for production of high quality DAP

⁽²⁾ Average cadmium content in ppm

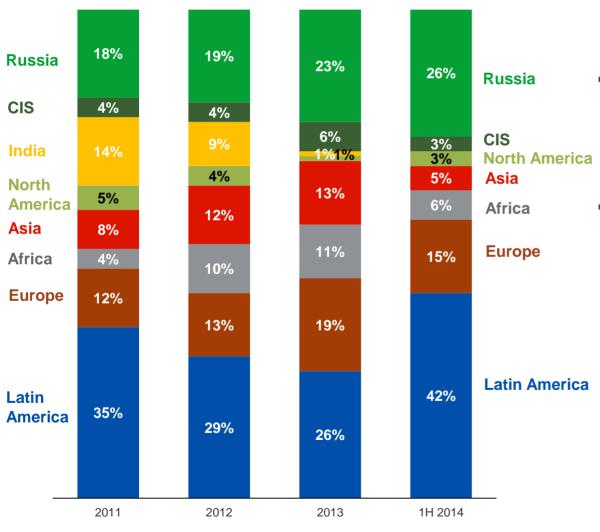
⁽³⁾ as of 31 December 2013



Flexible business model

Fertilizers and feed phosphate sales by region



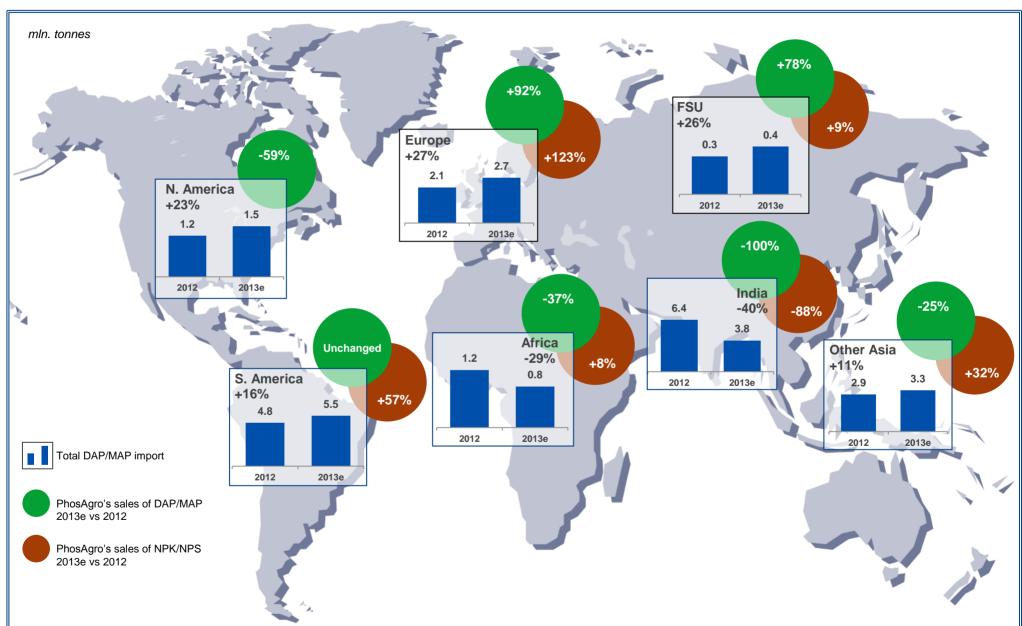


Comment

- Russia and Latin America were the key regions in 1H 2014
- Fertilizer sales to Russia increased to 26% in 1H 2014 due to seasonal factor
- Sales to Latin America increased to 42%, mostly due to early demand in 2014



PhosAgro increases market share in fast-growing and premium markets





Long term strategy for volume growth of fertilisers

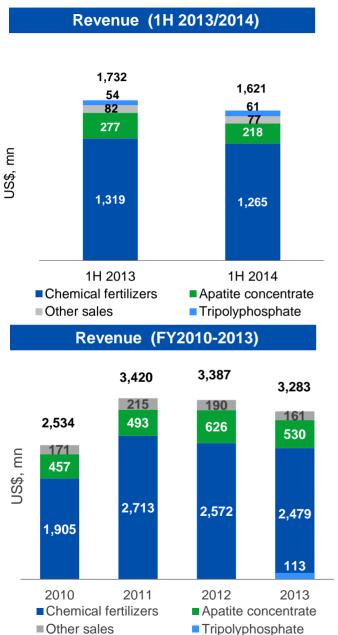


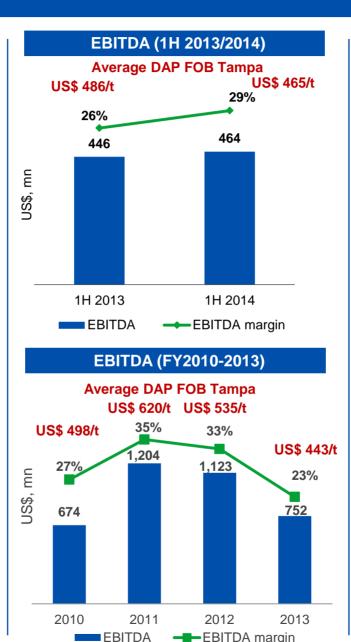
Source: PhosAgro

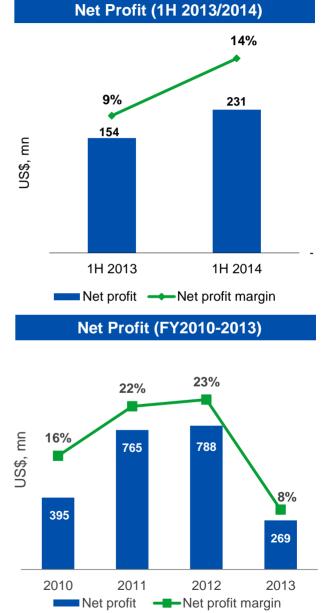




Revenue, EBITDA and Net Profit







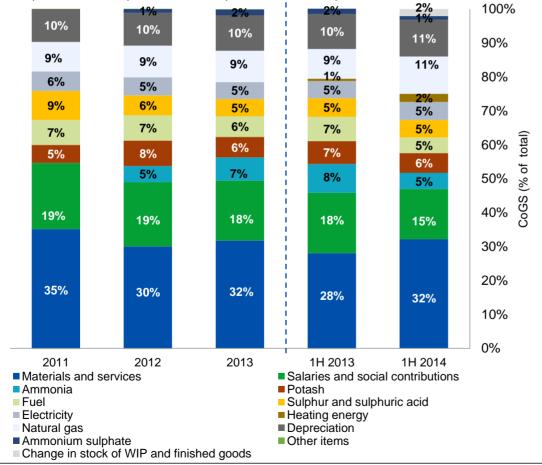


Cost of goods sold

Cost of Goods Sold and Sales Volumes

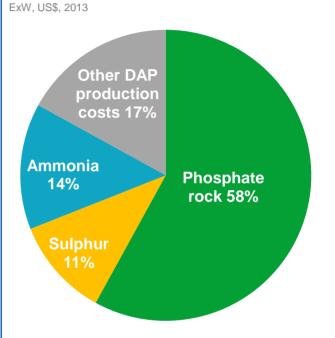
Sales (kt)	2011	2012	2013	1H2013	1H2014
Fertilisers ⁽¹⁾	4,062	4,243	4,672	2,307	2,332
Phosphate Rock	3,153	3,542	2,921	1,479	1,479

RUB 56,196 mln RUB 59,966 mln RUB 68,139 mln RUB 34,217 mln RUB 33,533 mln USD 1.103 mln USD 1,912 mln USD 1,929 mln USD 2,140 mln



USD 959 mln

DAP production cash cost breakdown



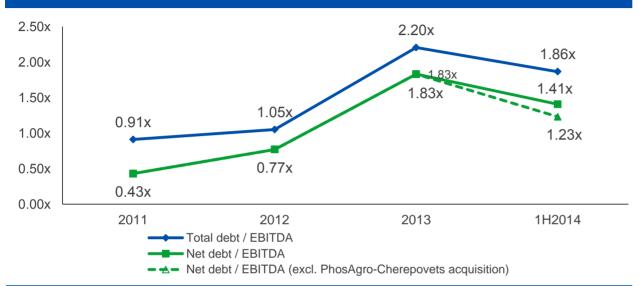
Source: PhosAgro

RUB/USD rates: 29.39 (2011); 31.09 (2012); 31.85 (2013); 31.02 (1H 2013); 34.98 (1H 2014)





Total debt and net debt / annualised EBITDA



Public debt

Eurobonds issued on February 2013 (LPN)

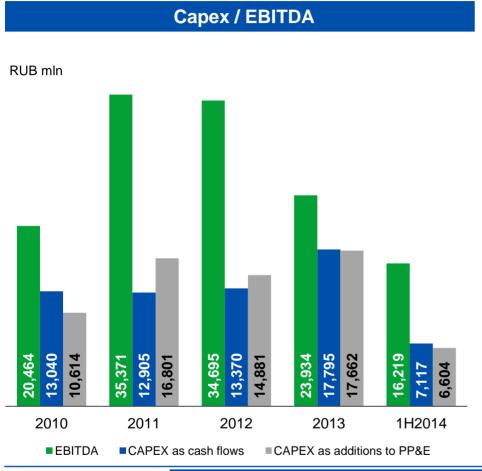
Issue size		\$	SUS 500 mln
Corporate ratings	Baa3 Moody's	BBB- S&P	BB+ Fitch
Tenor			5 years
Coupon frequency S		Se	emi annually
Spread		-	s+ 320 bps; + 335.8 bps
Coupon rate			4.204%
Maturity Date			02/13/2018

Comment

- PhosAgro carefully manages its balance sheet and cost of financing for all current initiatives, including both the consolidation of subsidiaries and growth projects
- The Company's net debt to annualised EBITDA ratio decreased to 1.4x as of 30 June 2014, from 1.8x as of 31 December 2013. Excluding effect of PhosAgro Cherepovets buyout (assuming normal course of business), net debt/EBITDA would be 1.23x
- Net debt at 30 June 2014 stood at RUB 45.6 billion, up from RUB 43.8 billion at 31 December 2013. Most of the Company's debt is denominated in USD as a natural hedge against primarily USD-denominated sales. The depreciation of the Russian rouble against the US dollar was the primary reason for the increase of PhosAgro's net debt in RUB terms.



Capital expenditure



Comment

 Capex defined as all additions to PP&E – additions to PP&E do not necessarily match cash flow in the same period

Main projects:

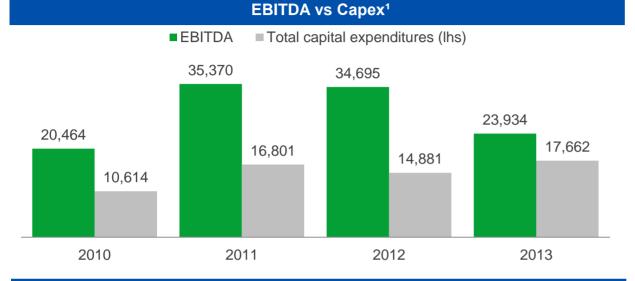
- Construction of ore shaft № 2 at Kirovsky underground mine (in progress)
- Commencement of construction of new 760 kt per annum ammonia plant
- Construction of liquid ammonia storage facilities in Balakovo

Capex by segment (R	UB m)	
	1H 2014	1H 2013
Phosphate mining and beneficiation	3,288	4,500
Phosphate-based products - downstream	1,885	1,850
Nitrogen fertilizers	1,165	612
Other	266	1,046
Total capital expenditures	6,604	3,245

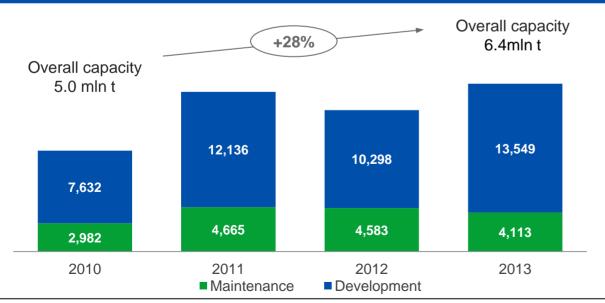


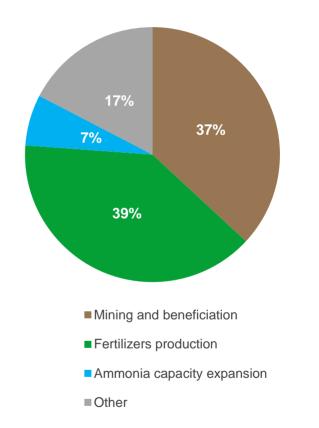
CAPEX 2013

Development CAPEX 2010 - 2013



Downstream end-products overall capacity increase





Source: PhosAgro

Note: (1) Cash flows used in operations before income tax and interest paid
Applied average USD/RUB exchange rates: 30.37 (2010), 29.39 (2011), 31.09 (2012), 31.85 (2013)



Revenue per tonne and volume developments for key products



Note: Applied average USD/RUB exchange rates: 30.37 (2010), 30.09 (2012) , 31.85 (2013) (1) Source: FERTECON, Argus-FMB





Dividends

Post-IPO dividends	per snare, RUB	per GDR, RUB	per GDR, US\$
2011 April-December	57.50	19.17	0.61
2012	82.90	27.63	0.88
2013	34.75	11.58	0.35
1H2014 Recommended	25.00	8.30	0.23

Total paid

Post-IPO dividends paid	Dividends, RUB bln	PhosAgro shareholders, RUB bln	Payout ratio, %	
2011 (April-December)	7.2	14.6	49%	
2012	10.4	21.3	49%	
2013	4.5	7.6	59%	
Total	22.1	43.5	51%	

Net profit attributable to



Consolidated income statement

(USD in millions)	2011	2012	2013	1H 2013	1H 2014
Revenues	3,420	3,387	3,283	1,732	1,621
Cost of Sales	(1,912)	(1,934)	(2,139)	(1,103)	(959)
Gross Profit	1,508	1,453	1,144	629	662
Selling, General & Administration	(426)	(462)	(526)	(250)	(268)
Other Income (Expense)	(84)	(85)	(111)	(55)	-45
Operating Profit	998	906	507	324	349
Financial Income (Costs)	(35)	98	(192)	(118)	(52)
Profit Before Taxation	963	1,004	315	206	297
Income Tax Expense	(198)	(216)	(54)	(61)	(65)
Profit from continuing operations	-	788	261	145	231
Profit from discontinued operations, net of tax	-	-	8	9	-
Profit for the Period	765	788	269	154	232
Margin	22%	23%	8%	9%	14%
EBITDA Calculation					
Operating Profit	998	913	507	324	349
D&A and impairment	206	210	245	123	115
EBITDA	1,204	1,123	752	447	464
Margin	35%	33%	23%	26%	29%

		ce sheet		
PHOSAGRO				
(USD in millions)	2011	2012	2013	1H 2014
Cash and Equivalents	526	318	273	442
Accounts Receivable	339	416	371	388
Inventory	314	406	376	342
Other Current Assets	66	40	50	48
Total Current Assets	1,244	1,181	1,070	1,220
Net Property, Plant & Equipment	1,774	2,186	2,320	2,331
Intangible Assets	20	23	19	15
Investments in Associates	246	317	259	260
Deferred tax Assets	-	-	55	51
Other Long-Term Assets	110	101	134	166
Total Non-Current Assets	2,150	2,626	2,787	2,823
Total Assets	3,394	3,807	3,857	4,043
Accounts Payable	379	430	303	351
Loans and borrowings	483	725	403	349
Derivative financial liabilities	14	-	-	_
Total Current Liabilities	876	1,155	706	700
Loans and borrowings	515	476	1,208	1,450
Defined benefit obligations	29	41	30	30
Deferred tax liabilities	89	98	101	109
Total Non-Current Liabilities	632	615	1,339	1,589
Total Liabilities	1,509	1,770	2,045	2,289
Equity attributable to Parent shareholders	1,360	1,629	1,720	1,736
Equity attributable to non-controlling interests	526	408	92	18
Total Liabilities & Equity	3,394	3,807	3,857	4,043



Consolidated cash flow statement

(USD in millions)	2011	2012	2013	¦ 1H 2014
Profit before taxation	963	1,004	315	297
Depreciation, amortisation + reversal of impairment loss	206	210	245	115
Finance Costs	45	47	71	36
Finance Income	(28)	(67)	(36)	(15)
Other	16	(60)	105	35
Operating Profit before changes in Working Capital and Provisions	1,203	1,134	700	469
(Inc.) Dec. in Trade and other Receivables	153	(10)	48	(7)
(Inc.) Dec. in Inventory	(81)	(59)	4	26
Inc. (Dec.) in Trade and other Payables	40	29	(26)	(27)
(Inc.) Dec. in Net Working Capital	112	(40)	26	(8)
Cash flows from operations before income taxes and interest paid	1,315	1,094	726	461
Income tax paid	(184)	(229)	(103)	(51)
Finance costs paid	(29)	(46)	(60)	(26)
Cash Flow From Operating activities	1,102	819	563	383
Loans repaid/(issued)	106	(5)	25	(14)
Acquisition of property, plant and equipment	(439)	(430)	(559)	(203)
Acquisition of investments	(32)	-	-	6
Other	136	31	48	16
Cash Flows used in Investing Activities	(229)	(404)	(486)	(195)
Proceeds from borrowings	1,326	687	1,493	607
Repayment of borrowings	(681)	(513)	(1,161)	(409)
Dividends paid	(1,155)	(394)	(236)	(13)
Other	33	(425)	(211)	(189)
Cash Flows used in Financing Activities	(476)	(645)	(115)	(5)
Net decrease/increase in Cash and Equivalents	396	(230)	(38)	183
Cash and Equivalents at beginning of the year/period	173	526	318	273
Effect of exchange rate fluctuations	(43)	22	(7)	(14)
Cash and Equivalents at the end of the year/period	526	318	273	442

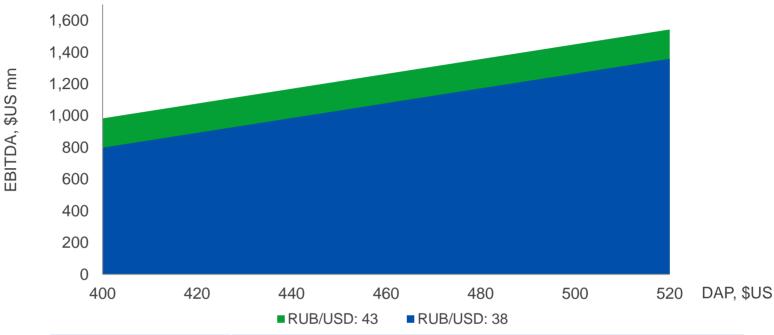
Source: PhosAgro (IFRS)

Note: Applied average USD/RUB exchange rates: 29.39 (2011), 30.09 (2012), 31,85 (2013) , 34.98 (1H 2014)





RUB devaluation: EBITDA sensitivity(1)



in mln USD		2014E DAP FOB Baltic price, \$/tonne						
		400	420	440	460	480	500	520
RUB/USD exchange rate	38	798	891	985	1,078	1,171	1,265	1,358
	39	839	932	1,025	1,119	1,212	1,305	1,399
	40	877	971	1,064	1,157	1,251	1,344	1,437
	41	914	1,007	1,101	1,194	1,287	1,381	1,474
	42	949	1,042	1,136	1,229	1,322	1,416	1,509
	43	983	1,076	1,169	1,263	1,356	1,449	1,543

Current market conditions

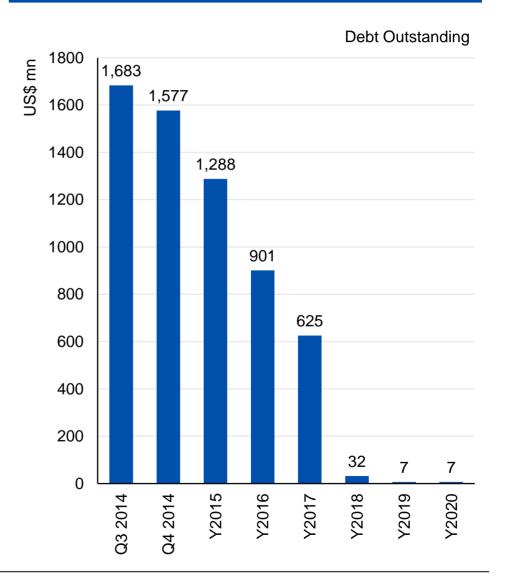




Payment Schedule

Repayment of principle US\$ mn Q4 2014 after 2020

Debt Repayment Plan/ Outstanding Debt





High quality production assets

Resources(1) **Apatit**

Apatite-nepheline ore: 2 060 mt Al₂O₃: 283 mln t



Capacity by product

REO(2): 7.5 mln t

Phosphate rock: 7.8 mln t Nepheline: 1.7 mln t

Highlights

- Largest standalone global producer of high grade phosphate rock(3)
 - Standard grade P₂O₅ content of 39%
 - Superior grade P₂O₅ content of 40%
- Lowest hazardous element content among the major phosphate rock producing regions; benefits from low levels of radioactivity

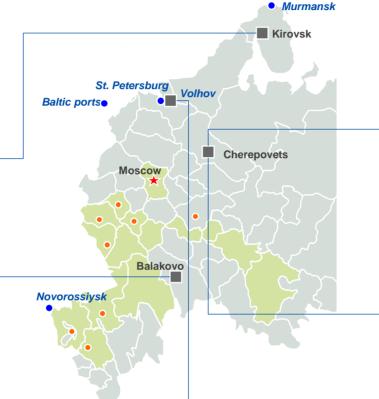
Balakovo Mineral fertilizers (BMF)



Capacity by product MAP/DAP/NPS: 1.2 mln t Feed phosphate (MCP): 240 kt

Highlights

- Leading European producer of feed phosphate MCP
- The only Russian producer of MCP



 Distribution hubs Top 15 regions of NPK Export ports and MAP consumption

PhosAgro-Trans (Transportation)

 Operates around 7.000 rail cars, of which the majority are mineral hoppers

PhosAgro-Region (Domestic distribution)

 Owns and operates eight distribution centres in Russia located in proximity to major agricultural regions of Russia (processed over 1.2mn tonnes in 2012, largest distributor in Russia)

Cherepovets production complex - largest in Europe

PhosAgro Cherepovets

Capacity by product

MAP/DAP/NPK/NPS: 3.1 mln t Ammonia: 1.150 kt

AN/AN-based: 450 kt

Urea: 500 kt

APP: 140 kt

AIF₂: 24 kt

- Largest standalone phosphate fertilizers producer
- Largest standalone producer of sulphuric and phosphoric acids in Europe
- One of the largest standalone producers of urea, ammonia, AN/AN-based fertilizers in Russia

Agro-Cherepovets



Capacity by product

Urea: 480 kt

Highlights

One of the most modern urea capacity in Russia

Metachem



Capacity by product

Sulphuric acid: 215 kt Phosphoric acid: 80 kt of P₂O₅ Sulphate of potash (SOP): 80 kt

Sodium tripolyphosphate (STPP): 130 kt

Highlights

- Unique SOP granulating technology in Russia
- Close proximity to Saint-Petersburg sea port

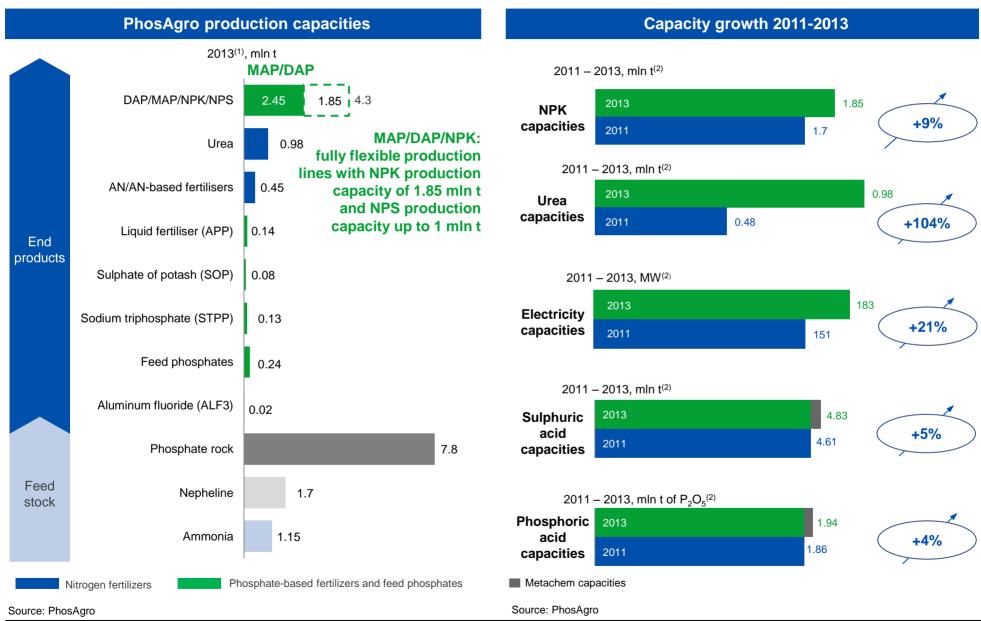
Source: PhosAgro (capacity as of December 31, 2011), CRU, European Commission

Note: (1) Measured and indicated, PhosAgro, IMC, JORC report June 2011

- (2) Rare earth oxides
- (3) Defined as phosphate rock with P₂O₅ content over 35.7%



Flexible production capacity

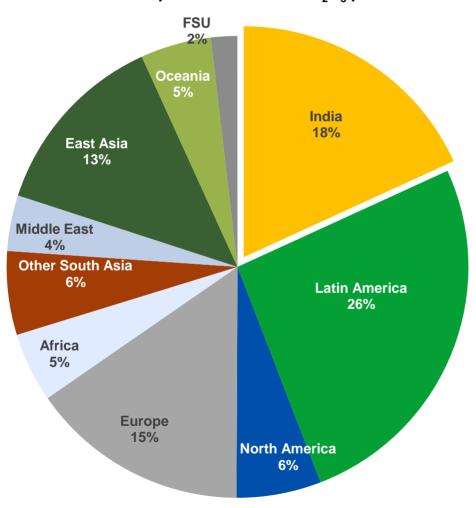




India depends on P₂O₅ imports

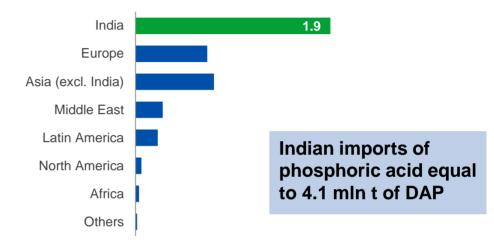
India is the major purchaser of DAP/MAP...

World DAP/MAP Imports: ~9.5 mln t of P₂O₅ per annum⁽¹⁾

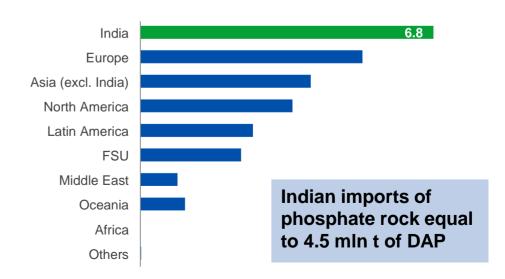


... and importer of feedstock for phosphates production

Global Phosphoric Acid Imports of 3.9 mln t P₂O₅



Global Phosphate Rock Import of 26.3 mln t





Uncertain policy for nutrient subsidies in India decrease fertilizer imports and unbalance fertilization

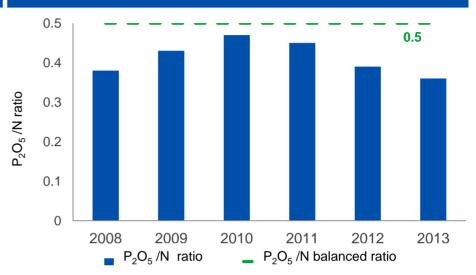
Evolution of N: P₂O₅: K₂O ratio in India

	N	P_2O_5	K ₂ O
Balanced ratio	4.0	2.0	1.0
2010/11	4.3	2.0	1.0
2011/12	6.9	3.1	1.0
2012/13	7.7	3.0	1.0

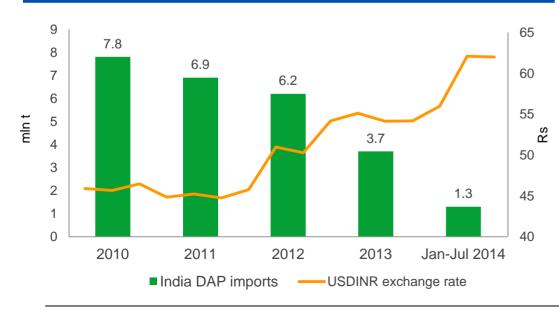
Nutrient Based Subsidy (NBS) Rates in India (Rs/kg nutrient)

	N	P_2O_5	K ₂ O
2011/12	27.153	32.338	26.756
2012/13	24.0	21.804	24.0
2013/14	20.875	18.679	18.833
2014/15	20.875	18.679	15.5
2014/2011 Change	-23%	-42%	-42%

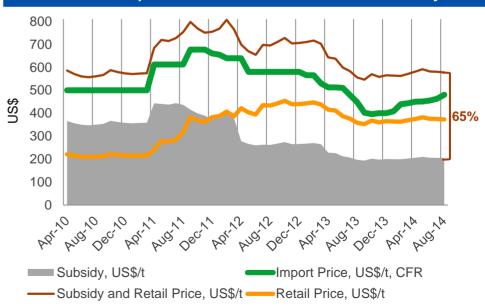
Unbalanced fertilization



India DAP imports and Rupee exchange rate



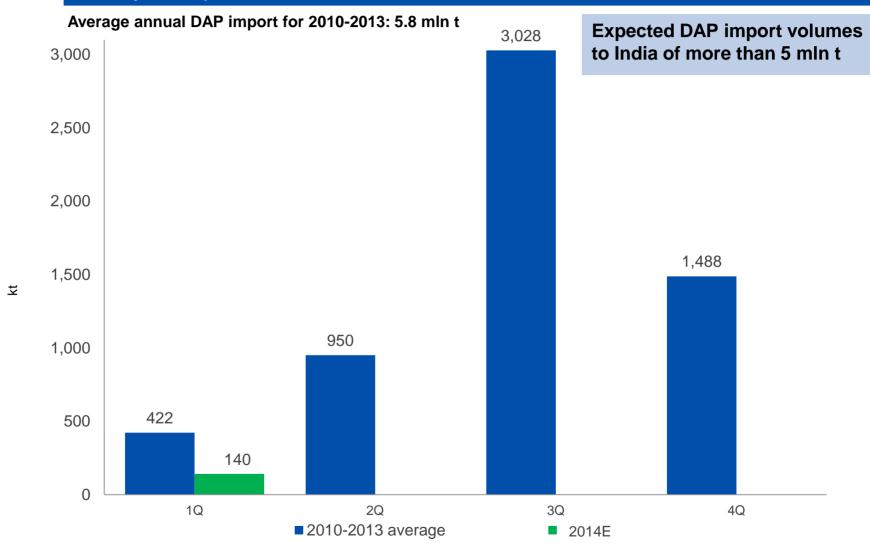
Indian domestic price is twice above the current subsidy level





India DAP import demand set to rise

Quarterly DAP imports to India



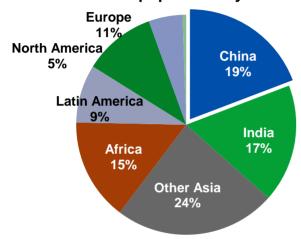


China is the major consumer of phosphate fertilizers

The biggest portion of the world's growing 7 bln population(1)...

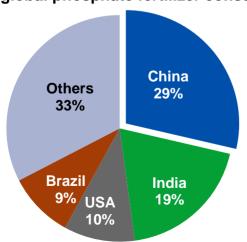
Limited arable land stimulates fertilizer consumption

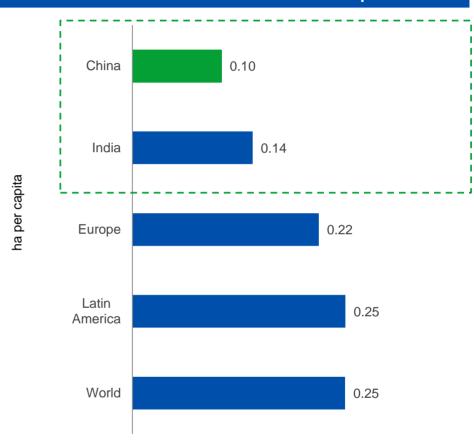
Breakdown of World population by countries



... translates into the largest share of phosphate consumption

Breakdown of global phosphate fertilizer consumption by countries





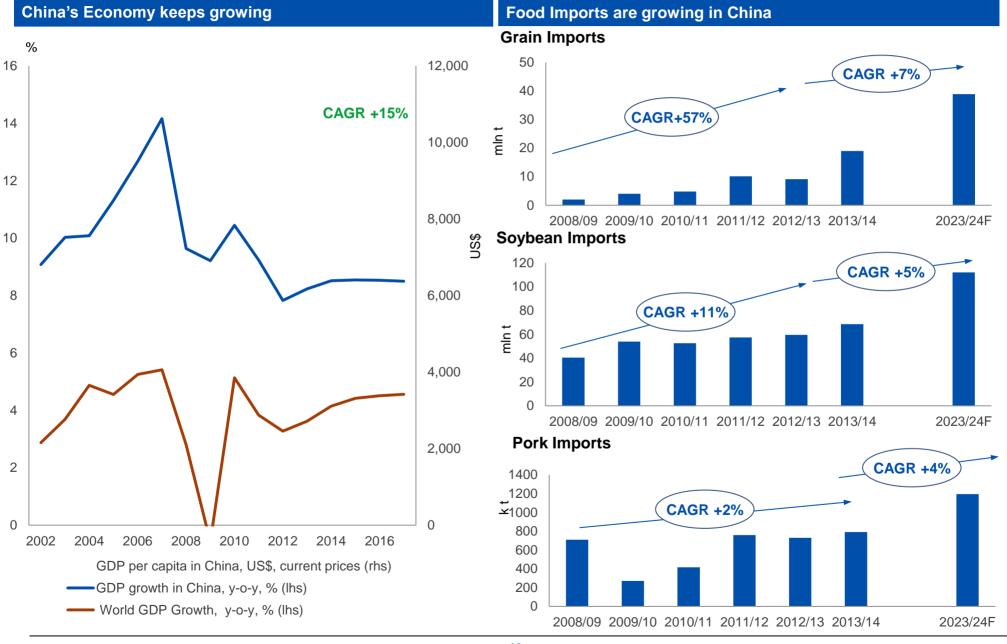
- Global phosphate fertilizer consumption is 44.1 mln t of P₂O₅ per annum
- China consumes about 25 mln t of DAP equivalent products

Source: PhosAgro, UN statistics division

Note: (1) World Population was of 6,974 mln people in 2011

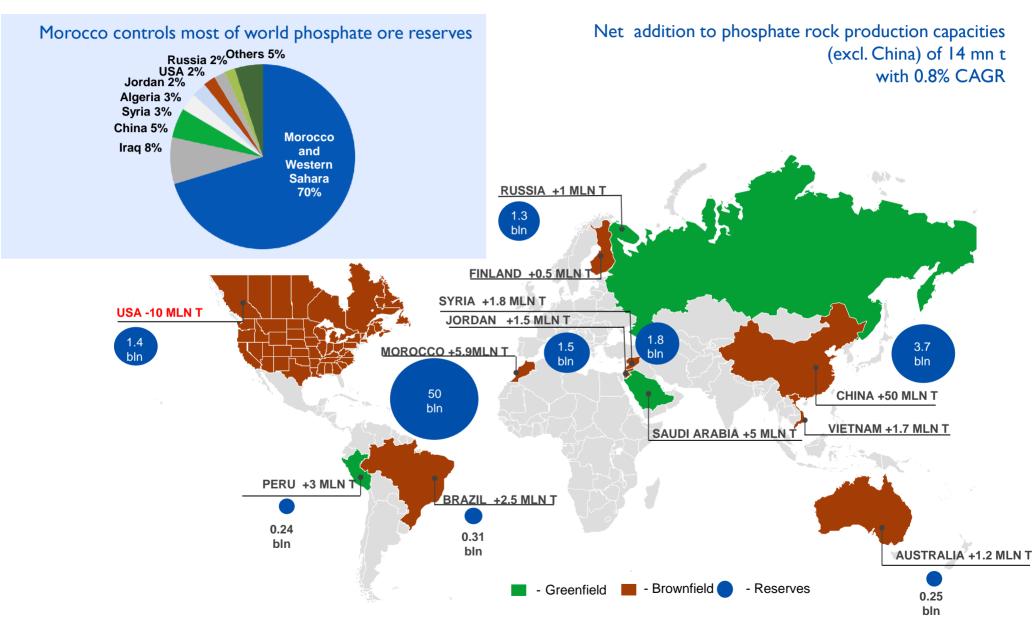


Growing food consumption in China drives demand for phosphates



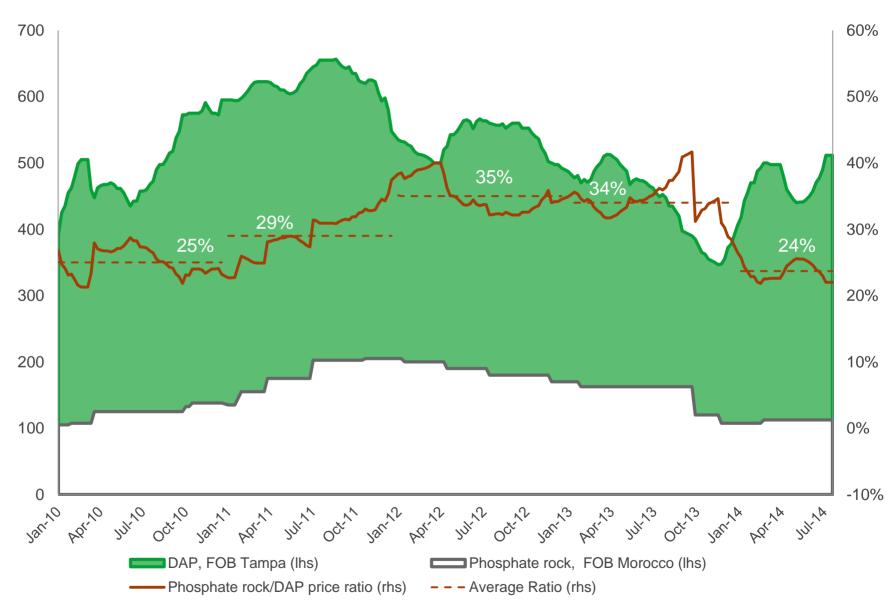


Growth in phosphate rock production capacities 2000-2011





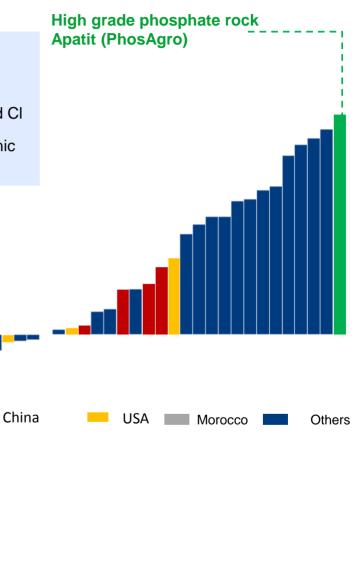
Phosphate rock/DAP price ratio





Premium/discount to the most affordable Moroccan phosphate rock

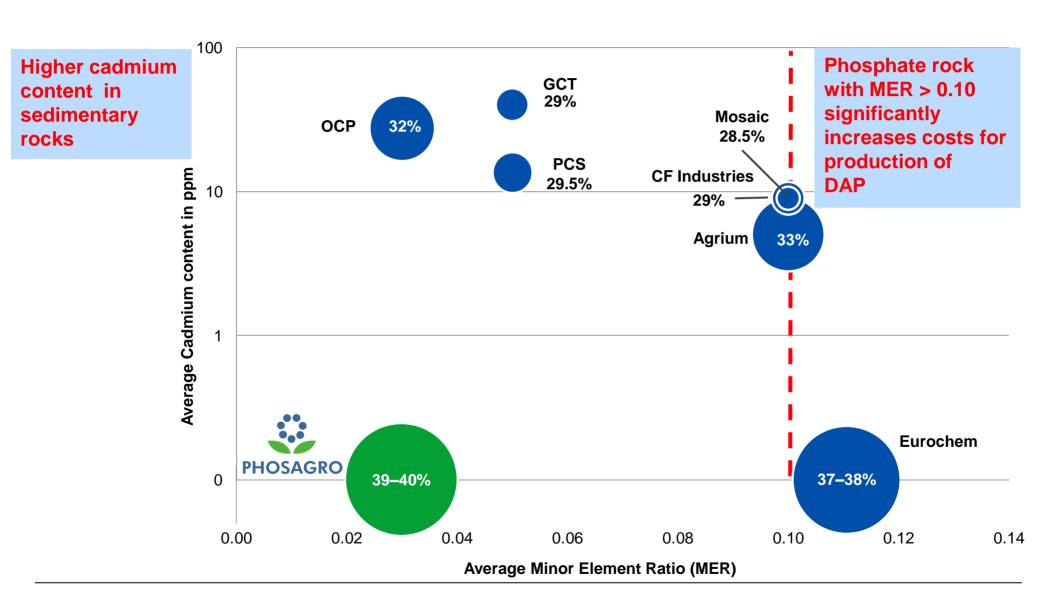
- Phosphate ore affects production costs associated with impurities
- The benchmark: K10 phosphate rock, made by OCP (Morocco)
- Important characteristics included: P₂O₅ content, CaO content, MER, F and CI
- **Important characteristics not included:** product variability, content of organic matter, and the maintenance cost implications of different rock characteristics.



Source: CRU 'Phosphate Rock Cost Report' 2014 edition

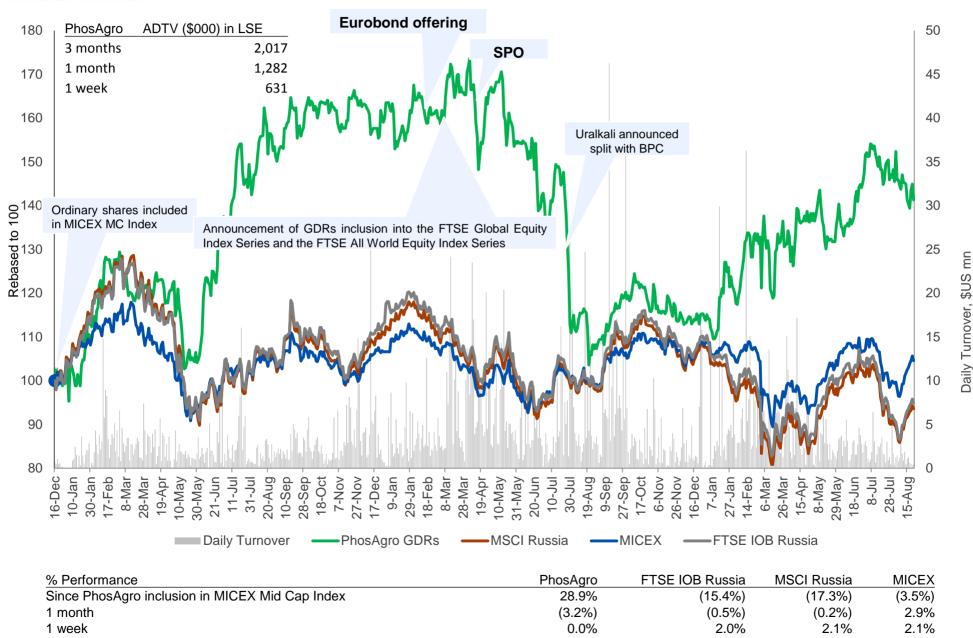


Control of world's premium phosphate resource base



Note: Size of the bubble represents P_2O_5 content in phosphate rock in excess of 28%, which is recognized as a minimum for production of high quality phosphate fertilizers Source: FERTECON, PhosAgro, companies' data

GDR performance





GDR performance and DAP prices

